Duncan Baxter IRRV (Hons) Director





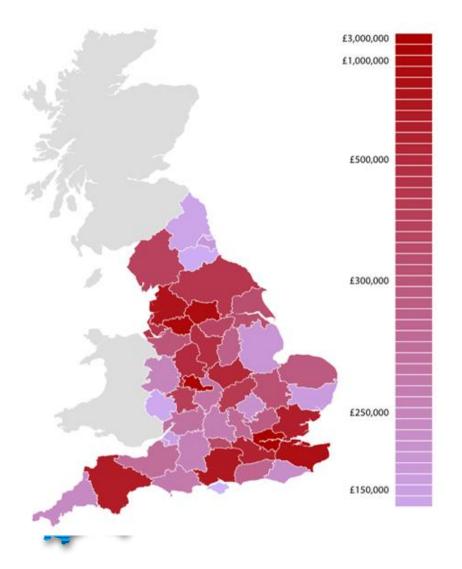
Small Business Rate Relief

- National scheme
- Based on national facts
- Administered locally
- Application or direct award?
- Methods and frequency of review
- Ongoing monitoring





- 99% of Local Authority Data
- Only national register of ratepayers
- Constantly updated with new datasets
- Alerts issues when new cases are identified
- Validate SBRR applications before granting relief







South Ribble Council RV £14,000



West Lancashire Borough Council RV £10,500









HOBBS PHARMACY GROUP IS OWNED AND OPERATED BY:

Butt and Hobbs Limited

Taylor House, 55-57 Bradford Road, Dewsbury, West Yorkshire. WF13 2EG



Authority	Granting SBRR?
Chiltern	No
Croydon	Yes
Hounslow	No
Kirklees	Yes
Medway	Yes
Oldham	No
Sevenoaks	Yes
Southwark	No
Tonbridge	No





The Green Group Warwick Road Maltby Rotherham S66 8EW

The Green Group Limited

Trafford Park Depot

Manchester, M32 0ZG

+44 (0) 1709 533828

÷ +44 (0) 114 324 0153

Nicolas Arnold HOYES

Filter appointments

Current appointments

Total number of appointments 7

Date of birth

December 1967

GREEN GRP WAREHOUSING LTD (09064527)

Company status Correspondence address

Active The Green Group, Warwick Road, Maltby, Rotherham, South

Yorkshire, United Kingdom, S66 8EW

GREEN GRP LOGISTICS LIMITED (06717076)

Company status Correspondence address

Active 8 Glenview, Mexborough, South Yorkshire, S64 0AS

Role ACTIVE Appointed on

Director 1 June 2009

Nationality Country of residence Occupation

British United Kingdom Company Director

Authority NameRatepayerProperty ReferenceRateable Value⊞ RotherhamGreen Grp Logistics Ltd20084500131111N£4,300⊞ TraffordGreen Grp Logistics Ltd15140950£585,000

Authority Name	Ratepayer	Property Reference	Rateable Value
⊞ Rotherham	Green Grp Warehousing Ltd	20084500030000N	£9,900
Trafford	Green Grp Warehousing Ltd	38610325	£290,000



Associated Accounts for Digital Media Direct Ltd

Authority Name	Ratepayer	Property Reference	Rateable Value	SBR Relief
Blackpool	Digital Media Direct Ltd	45000137001B1B	£2,550	Yes
Blackpool	Digital Media Direct Ltd	45000137201B07	£11,000	No
⊞ Brighton	Digital Media Direct Limited	61102	£1,200	No
⊕ Chelmsford	Digital Media Direct Limited	2220260800801	£16,750	No
⊞ Eastbourne	Digital Media Direct	NN11460000200001	£850	No
⊞ Eastbourne	Digital Media Direct	NN11460005100001	£1,600	No
⊞ Eastbourne	Digital Media Direct	NN11460005600001	£850	No
⊞ Eastbourne	Digital Media Direct	NN11460006000001	£1,600	No
⊞ Hull	Digital Media Direct Ltd	10140103010010	£800	No
⊞ Hull	Digital Media Direct Ltd	10140103010011	£800	No
	Digital Media Direct Limited	11481009999	£2,550	No
Stockport	Digital Media Direct Ltd	8358002839	£500	No
Stockport	Digital Media Direct Ltd	8358002989	£4,400	No
Combined Rateable Value for all Hereditaments £45,450				



Associated Accounts for Pirate Studios Ltd

Authority Name	Ratepayer	Property Reference	Rateable Value	SBR Relief	
	Pirate Studios Limited	3165751	£5,500	Yes	
Birmingham	Pirate Studios Limited	5325871	£28,250		~
Birmingham	Pirate Studios Limited	5325882	£11,750		6
Bradford	Pirate Studios Limited	018237	£36,000	No	~
Brent	Pirate Studios Ltd	000402780001R8	£62,000	No	6
Brighton	Pirate Studios Limited	170052700010	£21,000	No	~

Authority Name	Ratepayer	Property Reference	Rateable Value	SBR Relief
■ Nottingham	Pirate Studios Ltd	N00004144400004	£19,000	No
	Pirate Studios Limited	130202192647115	£22,250	No
Salford	Pirate Studios Limited	1191700005001	£25,500	No
	Pirate Studios Limited	1191712345266	£970	No
⊞ Sheffield	Pirate Studios Limited	N00000124451207	£18,000	No
■ South Gloucester	Pirate Studios Ltd	330610230N	£115,000	No
⊞ Tower Hamlets	Pirate Studios Ltd	67090021	£342,500	No
⊞ Wokingham	Pirate Studios Ltd	NN00475000007171	£26,250	
Combined Rateable Value for all Hereditaments £1,582,195				





Associated Accounts for IgI Management Ltd

uthority Name Ratepayer Prop		Property Reference	Rateable Value	SBR Relief	
□ Salford	alford Igl Management Ltd 1191700015005		£4,250	Yes	
Unit B 15 Sovereign Enterprise Park, King William Street, Salford, M50 3UP					
			Liable From:	1 Aug 2013	

☐ Kettering	Igl Management Limited	104305510004	£29,750	No	1	
COMPRESSOR ENGINEERING CO LTD						
CUNLIFFE DRIVE			Liable From:	6 Jan 2022		
KETTERING						

Workshop And Premises

Combined Rateable Value for all Hereditaments

£34,000

Associated Accounts for Situation Publishing Ltd

Authority Name	Ratepayer	Property Reference	Rateable Value	SBR Relief	
Sefton	Situation Publishing Limited	N00510100014011	£8,100	Yes	
⊞ Camden	Situation Publishing Ltd	1032001216029	£154,000	No	6
⊞ Islington	Situation Publishing Ltd	N00000255180220	£38,250	No	P
Combined Rateable Valu	ue for all Hereditaments		£200,350		





Associated Accounts for Aha Distribution Ltd

Authority Name	Ratepayer	Property Reference	Rateable Value	SBR Relief	
South Lakeland	Aha Distribution Ltd	142215121010	£10,750	Yes	
UNIT 10					
MEALBANK ENTERPR	RISE PARK		Liable From:	9 Feb 2015	
MINTSFEET ROAD NO	ORTH				
Warehouse And Premis	ses				
Newcastle upon Tyne	Aha Distribution Ne Ltd	N171141	£8,500	Yes	7
Westway Industrial Parl	k, Unit 4c, Ponteland Road, Throckley	Newcastle Upon Tyne, NE15 9EW			

Combined Rateable Value for all Hereditaments

£19,250

Associated Accounts for Quicks Service Ctr Ltd

Authority Name	Ratepayer	Property Reference	Rateable Value	SBR Relief	
□ Wirral	Quicks Service Centre Ltd	0006387F000401	£12,000	Yes	
			Liable From:	1 Apr 2017	
Vehicle Repair Wor ⊟ Cheshire West	kshop And Premises Quicks Service Centre Ltd	640138640001	£11,500	Voc	*
UNIT 10	Quicks Service Certife Ltd	040130040001	£11,500	Yes	/
ROTHER DRIVE					
ELLESMERE POR	Т				

Combined Rateable Value for all Hereditaments

£23,500





Ratepayer	Property Reference ⇔	RV⇔	SBRR Relief	Current Company Name	Company Number ⇔
Hoylake Cottage Hospital	72680000809	£7,100	No	Hoylake Cottage	01844549
Hoylake Cottage Hospital	72070005402	£65,000	No	Hoylake Cottage	01844549
J J S Flooring Ltd	19180024408	£4,650	Yes	Jjs Hygienic Wall Systems Ltd	04110709
Jil Limited	000826200124A7	£6,900	No	Access Flooring Solutions 21 Ltd	04036103
Jim Alice Limited	66290000505	£12,750	Yes	Jimalice Limited	07105303
Jm Recruitment, Education &	000400900040R2	£8,500	No	Jm Excellence In Training Ltd	07841142
InoC4 I tol	00042240040240	בטט טבּע	N10	Tahir1 Ltd	08748174
TAHIR1 LTD			0	Lvw Group Limited	00456630
ompany number 08748174			0	Liberty Bell Coffee Limited	11539621
Follow this company			0	Cox Automotive Uk Limited	03183918

Overview	Filing history	<u>People</u>	<u>More</u>		
Registered office address Islam & Co Chartered Accountants, 85-87 Vauxhall Road, Liverpool, L3 6BN					
Company st	atus		Dissolved on		
Dissolved			28 March 2023		
Company ty	/pe		Incorporated on		
Private limi	ited Company		25 October 2013		

Previous company names

JSS61 LTD 25 Oct 2013 - 09 Jul 2015	Name	Period
	JSS61 LTD	25 Oct 2013 - 09 Jul 2015





Ratepayer	Company Number	Address		Pos	tcode	Property Reference	
4T Vocational Training Services	08650599	Unit 8	Cocker St Industrial Estate	treet FY1	2EP	10001227512004	
Alberts Ale Limited	09957190	117 Albert Road	Blackpool	FY1	4PW	1200006111701A	
Baxter Life Training Ltd	10411479	Office 20 At	ALBEF	RT'S	ALE I	LIMITED	
Baxter Life Training Ltd	10411479	Offices 16-18 At	Company number		this company		
Boots The Chemists Limited	06344089	335-337 Whitegate Drive					
Boots The Chemists Ltd	06344089	28-38 Bank Hey Street					
Ee (Group) Ltd	02439104	Unit 7 Hounds Hill Centre	Overview <u>F</u>	iling history	<u>People</u>	<u>More</u>	
Fit Dogs Club Ltd	08229932	Unit D Ashleigh Mews	Registered office The Albert Hote FY1 4PW Company status Active Company type Private limited	el, 117 Albert	Road, Blackp		corporated on January 2016
			Accounts			Confirmation st	atement
			Next accounts r due by 30 Sept		December 2	Next statement date 1 due by 2 January 2024	
			Last accounts n	nade up to 31	December 20	Last statement dated	19 December 2022
			Nature of b	usiness (S	SIC)		

99999 - Dormant Company











Ratepayers with a trading status of Unknown

Ratepayer 	Property Reference 	Address	Company No ⇔	RV ⇔
Acurate Weight Company Ltd	N00201930005006	5, Bridle Way, Bootle, Merseyside, L30 4Ua	Unknown	£18,500
Aggregate Industries Plc	N00204290004031	Aggregate Industries, Leckwith Road, Bootle, Liverpool, L30 6Uf	Unknown	£66,000
Peter John Hair Studio	1636930214005	214A, Folly Lane, Swinton, Manchester, M27 0Dd	Unknown	£5,000
Peters Traditional Barbers	1743670728004	728, Bolton Road, Pendleburyswinton, Manchester, M27 6Ew	Unknown	£3,050
Pictor Framing Studio	2278720029006	29, Chaddock Lane, Worsley, Manchester, M28 1De	Unknown	£7,200
Po Motorcycles	0010481010200B	102/104, Liverpool Road, Eccles, Manchester, M30 0Wz	Unknown	£8,400
Prago, Kays Food Bar	323750358514	358A, Worsley Road, Eccles, Manchester, M30 8Ja	Unknown	£4,750
Quantum Taxis Gm	104570045024	Office 3 1St FIr Unit 1, Protector Lamp Business Park, Lansdowne Road, Eccles, Manchester, M30 9Ph	Unknown	£1,200









Council Tax

NNDR

Assessed

Hereditaments	20,500,000
Gross Yield	£30,750,000,000

Assessed

Hereditaments	1,976,000
Net Yield	£27,116,000,000

1% inaccuracy

Hereditaments	207,000
Yield	£310,000,000

1% inaccuracy

Hereditaments	19,960
Yield	£273,900,000
0.1% inaccuracy	Using average of £13,722

0.1% inaccuracy

Hereditaments	20,500
Yield	£31,000,000

0.1% inaccuracy

Hereditaments	1,980
Yield	£27,170,000

Using average of £13,722





- A 7 bedroom property on a private road built in 2008
- Added to the list as a Band H
- Effective date 2020

39, GREENHILL ROAD, OTFORD, SEVENOAKS, KENT TN14 5RR

Local authority reference number	Council Tax band	Improvement indicator	With effect from
9023398039009	Н		01/04/2020







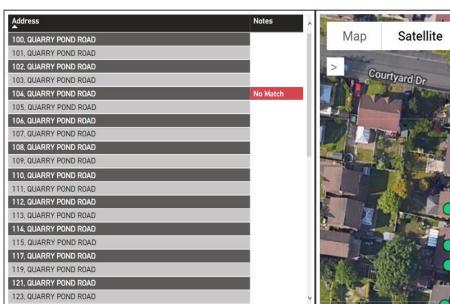


Address	Notes
SHELL, COVE ROAD	
STARBUCKS, COVE ROAD	No Match
TRAVELODGE, COVE ROAD	2
TREE HOUSE COVE BOAD	











Property information for

125, QUARRY POND ROAD

104, QUARRY POND ROAD, WORSLEY, MANCHESTER, M38 0YH

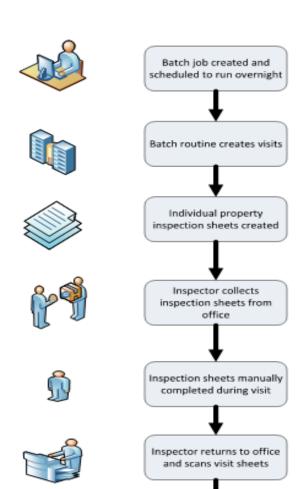
Local Authority	Salford
Local authority reference number	206826010400
Council Tax band	Deleted



Property Inspections/Visits



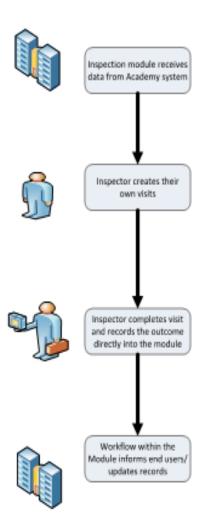




Inspector notes outcome of visit on Academy

Task	
Create Visits	1 hour batch run
Printing Visits	½ hour
Preparing Visit Schedule	½ hour
Updating Academy/Workflow following visits	1 hour
Total preparation time/day/inspector	2 hours





Process flow after implementation of Property Inspection Module

Task	Before Aspire	With Aspire
Create Visits	1 hour batch run	2 seconds
Printing Visits	½ hour	No printing
Preparing Visit Schedule	½ hour	None required
Updating Academy/Workflow following visits	1 hour	Updated during visit
Total preparation time/day/inspector	2 hours	None



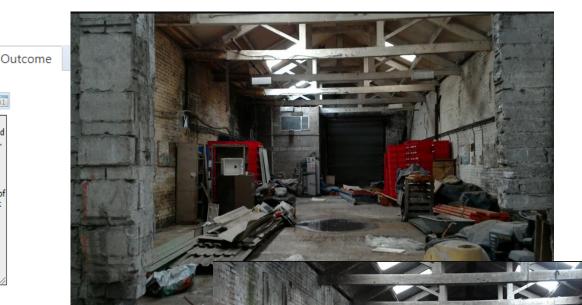


Property De	tails	Reason	for visit	Visit	History	Process	Audit	(
Outcome of visit	Now or	cupied - Surv	ey Form left	~	Date of Visit 15/07/2016	Last	Updated O)n 31
Notes	overall of that the It was p side. He occupie available advised what ap it is fairl accessib require	on. This appears have moved obsible to see advised that is unit 27b and to post any fopear to be into likely that Tole from next a visit to see	ars to be a ve d from next do e a hole in the they still nee d he said that but he didn t orms and that dustrial parts 'hese 2 comp door. See pho Cathy re this	chicle repai oor at 27b wall through the though think so, h t they do r and to me anies are li btos. Pleas please adv	a gentleman w r/ renovation g a few months a few months up the hole to ut it is jj storag owever main : eceive post. Ui look like vehic inked in some e post occ forn ise me exactly ole legal action	parage. Gentle ago but could mer unit to th unit 27b. I as e. I asked if t shutter door v nit 27b has a le axles. See way as stored n to unit 27b. what to ask l	emen confir In t be pre- le right har ked who hey were vas open. I large amou photos. I tl items very Also if you her and	rmed cise. nd He int of hink
								/

Action Required

Further Info Visited unit 29 (left hand side) and spoke to a gentleman with a Lancaster transport overall on. This appears to be a vehicle repair/ renovation garage. Gentlemen confirmed that they have moved from next door at 27b a few months ago but couldn't be precise. It was possible to see a hole in the wall through to thier former unit to the right hand side. He advised that they still need to brick up the hole to unit 27b. I asked who occupies unit 27b and he said that he thought it is jj storage. I asked if they were available to speak to but he didn t think so, however main shutter door was open. He advised to post any forms and that they do receive post. Unit 27b has a large amount of what appear to be industrial parts and to me look like vehicle axles. See photos. I think it is fairly likely that These 2 companies are linked in some way as stored items very accessible from next door. See photos.

Revisit Date



Close





Reduction in costs and benefits

- Admin time has been cut by around 75%
- Inspectors spend more time out inspecting all processes are accessible in the field and visits can be reallocated
- Monitors overdue inspections
- Empty homes reviews uploaded in bulk and allocated to inspectors
- Aspire can be adjusted to meet individual local authority needs

Some of our results

- A total of around 5,000 visits completed using Aspire between March 2019 and February 2020
- In the summer of 2019 we completed just under 2,500 empty homes review, for 7 local authorities
- Significantly increased our Council Tax revenue

Optimising property inspections to maximise income

Simon Rosser Head of Revenues, Benefits & Fraud



Reigate & Banstead
BOROUGH COUNCIL
Banstead | Horley | Redhill | Reigate





Properties by Location			Estimated completion by Location				Estimated completion by Date		
Location	No of Properties	Band D Equivalent	Location		2022	2023	Total		
Alverton Hall Estate	31	24.11	Alverton Hall Estate	24.11			24.11	July 2022	
Back Field	47	31.33	⊞ Back Field	20.00		11.33	31.33	August 20	
Back Lane	42	45.11	⊕ Back Lane	35.33	9.78		45.11	Septembe	
Chapel Lane	88	58.67	□ Chapel Lane	46.00		10.00	58.67	October 2	
Hayward Heath	4	5.78	o Chaper Lane	46.00			46.00	Novembe	
High Lane	10	14.44	A	10.00	0.67		0.67	Decembe	
Kingway	297	239.33	August 2022				2.00		
Land	122	100.00	November 2022		2.00			January 2	
Low Lane	105	116.11	April 2023			1.33	1.33	March 2023	
Main Road	11	7.33	May 2023			6.67	6.67	April 2023	
Near Tesco	10	10.00	June 2023			2.00	2.00	May 2023	
Not Set	150	178.44	⊞ Hayward Heath	5.78			5.78	June 2023	
Off Promenade	26	26.00	⊞ High Lane	14.44			14.44		
Total	943	856.67	⊕ Kingway	231.11	8.22		239.33	July 2023	
			⊕ Land	88.11			100.00	August 20	
				116.11			116.11	Septembe	
			⊕ Low Lane						
			⊞ Main Road	7.33			7.33	0 10	
			Total	780.22	48.11	28.33	856.67	Band D Equivalent	





ASPIRE – Key features

- Hosted & Managed by Destin Solutions
- Minimal local IT involvement
- Mobile solution
- Create, record outcome, view visits remotely
- Capture photographs against visit record
- No need to sync visits to another system
- View previous visit outcomes
- Track progress of new developments
- Suite of management reports





Debtor/Debt profiling

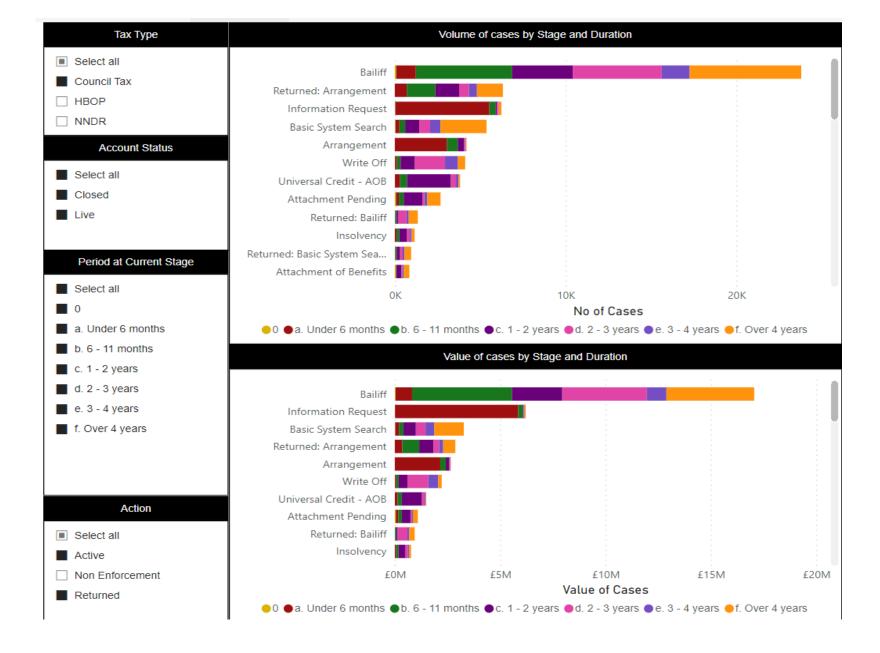




Тах Туре	Value of cases by Latest Action			Volume of cases by Latest Action				
Select all	Bailiff Information Request			Current Stage	Balance	No of Cases		
Council Tax						Arrangement	£2,657,263.57	4202
П НВОР						Attachment of Benefits	£194,683.63	851
ПВОР						Attachment of Earnings	£427,334.26	575
Financial Year						Attachment Pending	£1,090,359.89	2676
						Bailiff	£17,056,014.37	23800
Select all						Basic System Search	£3,274,744.70	5369
1999						Charging Order	£740,703.49	499
						Charging Order - linked accounts	£842.76	1
2002						Committal	£13,724.17	12
2003						CTR Cases For Recovery	£256.91	1
2004						Decd account awaiting info	£151,864.38	290
_						Dump for External Bailiff Cases	£2,874.84	6
2005						Dump for Internal Bailiff Cases	£21,364.75	27
2006						Enforcement Responsibility Ltr	£797.31	2
2007						Etact Recovery System	£498.17	3
						Full System Search	£325,363.13	469
2008						Information Request	£6,211,804.60	6244
2009						Insolvency Internal Bailiff	£769,548.54 £497.77	1159 3
2010						Project AD - Aged Debt	£98.26	1
_						Returned: 14 Day Letter	£1,110.28	3
2011	Basic System Search	Arrangement	Universal Cred	d Attachm	e Returne	Returned: Arrangement	£2,870,656.55	6329
2012		3				Returned: Attachment of Benefits	£58,016.35	258
- 0040						Returned: Attachment of Earnings	£255,146.74	375
■ 2013						Returned: Attachment Pending	£320,094.43	643
2014						Returned: Bailiff	£942,294.35	1344
2015						Returned: Basic System Search	£593,084.66	957
_						Returned: Charging Order	£5,389.44	4
2016						Returned: CTR Cases For Recovery	£433.15	1
Action			Insolvency	Returne	Attac Ful	Returned: Decd account awaiting info	£2,821.48	5
	Returned: Arrangement	Write Off				Returned: Dump for External Bailiff Cases	£3,155.05	7
Select all	netamea. / arangement	write Oil				Returned: Enforcement Responsibility Ltr	£532.32	1
■ Active						Returned: Etact Recovery System	£95.88	2
☐ Non Enforcement				D .		Returned: Full System Search	£45,990.59	59
			Charging O	Returne	Attac	Returned: Information Request	£134,983.27	312
Returned					David	Returned: Insolvency	£33,612.11	53
				Returne	Decd	Returned: Internal Bailiff	£1,001.53	1
					Retur	Total	£42,046,431.42	64728













Identity - unknown

History – unknown

Circumstances - unknown





Enhancing the data

Reminder Final Notice Summons Liability Order Request for Info Enforcement

What you know about the debtor

- Establish who you are dealing with
- Will they respond to a different approach?
- Are they in financial difficulty?
- Are they avoiding paying?
- Are they vulnerable?





Financial Insight							
Insight on:	Redacted	Account Ref:	5447082				
Address:	Redacted	Date of Birth:	15 Sep 1972				
Postcode:	tcode: LU4 0QY Obtained on:		29 Sep 2020				
Residency Status	Residency Status Still Resident Mon		£1,148.00				
	Case	overview					
Mortgage:	No Mortgage	Judgements:	No Judgements				
Loans:	No Loans	Credit Cards:	Holds Credit Cards				
Short Term Loan:	ort Term Loan: No Short Term Loans Hire Purchase:		Active Hire Purchase				
Debt Collection:		Car Loan:					

Associated Addresses

	Account Summary						
Bank							
Account with	Current Bal		Monthly Repay				

4	HALIFAX						
ı		Cre	dit Card				
	Account with	Current Bal	Limit			Monthly Repay	
4	NEWDAY LTD (AQUA)	£2,999	£3,200				
d	Capital One	£395	£450				
4	Tandem Bank Ltd	£1,081	£1,200				
4	Madison CF UK Ltd t/a 118 118 Money Credit Card	£145	£250				
		£4,620					
	Hire Purchase						
	Account with	Current Bal				Monthly Repay	
4	Evergreen Finance	£26,983				£369	

£26,983

Account Insight

Account Type: Hire Purchase

Provided By: Evergreen Finance (FinanceHouse)

 Account Name:
 Redacted

 Associated Address:
 Redacted

 Held since:
 11 Sep 2019

 Account Number:
 12023312

4 May 2011

ccount Statement	
ate	Balance
ep 2020	£26,983
ug 2020	£27,352
ıl 2020	£27,722
ın 2020	£28,092
lay 2020	£28,461
pr 2020	£28,831
lar 2020	£29,201
eb 2020	£29,570
in 2020	£29,940
ec 2019	£30,310
ov 2019	£30,679
ct 2019	£31,049





Data services

- Debtor trace
- Financial Insight
- Single Person Discount review
- Empty Homes review
- Commercial Insight



Summary

- Solutions to maximise tax base
- Efficient Visiting Solution
- Debtor/Debt profiling







Destin Nottingham Conference

Trent Bridge Cricket Ground, Nottingham 16th November 2023



